Goal

Enhancing the availability of Tea for the consumers produced in an environmentally sustainable and socially responsible supply chain that fosters economic viability

Logical Framework for Trustea Theory of Change: Pathway to Achieve the Goal

Activities

Outputs

Outcomes

Impacts



	Description	Indicators	Input data (Date of reporting)	Remarks	Critical indicators	Phase 1 indicators- to start with	Frequency of reporting	time for impact (ST= <=1 yrs; MT= >1-3 yrs;	Means of verification	Assumptions
Activities	Code revision	Number of months from current date to last date of code revision					6 Monthly	NA	Revised code document; Code update in TCMS; Board	Code is not likely to be revised frequently. However, with any major
		Number of months since last review of Code			1	1	6 Monthly		approvals of revised code, Code revision report	change in Govt. policy guidelines, industry practices, growth in size of
	Revision of assurance	Number of months from current date to last date of assurance process revision					6 Monthly		SAA Policy document, SAA process review document,	System assurance audit is not likely to be frequently required
	processes	Number of months since last review of SAA				1	6 Monthly		feedback of CBs on SAA revision	SAA will be annually reviewed to check its robustness
	Stakeholder									
	Meeting the entities	Number of entities met in a one-on-one meeting in last 6 months (Physical or online)				1	6 Monthly		MIS data on meetings, Meeting minutes, Feedback	Trustea will regularly engage with existing partners
	Citation	Number of non-member entities met in a one-on- one meeting in last 6 months					6 Monthly		from the organizations on sample basis	Trustea will be making efforts to enroll and new partners
	Meeting the IPs	Number of IPs met in a one-on-one meeting in last 6 months (Physical or online)				1	6 Monthly	Short-term		Trustea will try to have partnerships with new CPs
		Number of potential IPs met in one-one-one meeting in last 6 months					6 Monthly	Short-term		
	Meeting the CBs	Number of meetings done with existing or potential CBs in last 6 months (Physical or online)				1	6 Monthly	Short-term		
	Meeting the CPs	Number of CPs met in a one-on-one meeting in last 6 months (Physical or online)			1	1	6 Monthly	Short-term		

	Number of potential CPs met in a one-on-one meeting in last 6 months			6 Monthly	Short-term			
Common meetings	Number of seminars/workshops/e-meetings organized by Trustea in last 6 months			6 Monthly	Short-term	Emails, invitations, Workshop reports, Photographs	p As industry body, Trustea will periodically organize industry level meets and partner-level meets to enhance awareness about Trustea and to deliberate on industry issues and	
	Total number of organizations participated in workshops/seminars etc. in last 6 months			6 Monthly	Short-term			
stakeholders	Number of one-on-one meetings done with Government officials/Tea Board/Auction houses in last 6 months	1	1	6 Monthly		MIS data on meetings, Meeting minutes, Feedback from the organizations on sample basis	Trustea will be engaging with other agencies such as Government, Tea Board, Auction Houses etc. to increase its relevance and for enhancing acceptability of code. It will also helps in receiving diverse views on code.	
with stakeholders	Number of stakeholders to whom any marketing material about Trustea or code was sent in last 6 months			6 Monthly		media, feedback from organizations, press release	Trustea will leveraging social media and other communication methods for spreading awareness about code and to demonstrate success of code in the industry and with the consumers.	
	Number of publications about Trustea or code published on social media in last 6 months			6 Monthly	Short-term	rm copies.		
pp ca. aa	Number of unresolved appeals from all stakeholders crossing 1 month from the date of appeal	1	1	Monthly			Entities, IPs and CBs are important stakeholders in the Code. For effective engagement, Trustea will be making efforts to manage appeals and	
handling	Total grievance related open tickets from all stakeholders crossing 2 weeks of ticket date	1	1	Monthly	Short-term			
	% of entities, IPs and CBs satisfied with appeal	1	1	6 Monthly	Short-term		grievances effectively and efficiently.	
	% of entities, IPs and CBs satisfied with grievance	1	1	6 Monthly	Short-term			
00	Average TAT from date of application to issuance of certificate in last 6 months	1	1	6 Monthly		TCMS data and feedback from CBs	For effective certification process, good coordination is needed between IPs, CBs and Trustea. This will be reflected by the efficiency in executing the certification process.	
engagement	Number of entities, issued certificate in last 6 months, where certification process taken over 2 months from the date of application	1	1	6 Monthly	Short-term			
	Number of certifications done in last 6 months in which previous version of the code used after issuance date of new code	1	1	6 Monthly	Short-term			
	Number of entities, IPs and CBs contacted for code or process reated feedback in last 6 months			6 Monthly		Feedback from Entities, IPs and CBs	In order to keep the code and the associated processes relevant, trustea	
code or process	Number of Secondary or primary research done for code or process revision in last 6 months		1	6 Monthly		Feedback of concerned Trustea team, report on notes related to research	will have to regularly involve research and development activities. This will entail engagements with stakeholders	
Evaluation (for	Number of pilots done related to code or process changes in last 6 months			6 Monthly		Minutes of the Code Committee Meetings	Along with Research and Development, any identified changes related to code	
code and process	Number of code or process related changes proposed to Code committee in last 6 months			6 Monthly		Feedback from Code Management team	or process need to be assessed and checked and then proposed to the	

iiiipioveilielii <i>j</i>	No. of new processes started or modified in last 6 months		1	6 Monthly	NA	Evidence of new process implementation	Code committee. Thus, relevant Trustea teams have to internally
	inontris					Implementation	monitor and evaluate the need for
							change in code or process, evaluate
							different options for any change and then propose it to the Code Committe
							for approval.
Training, support	Number of off-line trainings done for entities in last 6 months			6 Monthly	Short-term	MIS reports on training, E- learning reports	Trustea will be conducting trainings of IPS and CBs. IPs will in turn support
and advice Training of	Number of on-line trainings done for entities in last 6			6 Monthly	Short-term	learning reports	entities. Data of trainings will be
entities	months Number of entity staff trained in off-line trainings in			6 Monthly	Short-term	Training reports	systematically maintained.
	last 6 months			January 1		Training reports	
	Number of off-line trainings done for IPs in last 6 months			6 Monthly	Short-term	Trainee feedback forms	
Training of IPs	Number of on-line trainings done for IPs in last 6			6 Monthly	Short-term		
	Number of IP staff and consultants trained in off-line			6 Monthly	Short-term	Organization (Entities, IPs,	
	trainings in last 6 months Number of off-line trainings done for CBs in last 6			6 Monthly	Short-torm	CBs) feedbacks and Trustea program team's	_
	months			O WIGHTIN	31101 t-term	comments	
Training of CBs	Number of on-line trainings done for CBs in last 6 months			6 Monthly	Short-term		
	Number of CB staff and auditors trained in off-line trainings last 6 months			6 Monthly	Short-term	Training pictures	
	Number of Tea Growers trained in last 6 months			6 Monthly	Short-term		
Training of	Number of people registered for e-learning in last 6 months		1	6 Monthly	Short-term		
Training of Tea				C	61		_
E-trainings	Number of months since last review of e-training content			6 Monthly	Short-term		
	Number of entities provided handholding support during last 6 months	1	1	6 Monthly	Short-term		IPs will be providing handholding support and conducting Gap Analysis.
Handholding	Number entities for which gap analysis was done during last 6 months	1	1	6 Monthly	Short-term		Trustea will be monitoring these activities and will be maintaining data
support to entities	Average TAT between entity registration and NOC for entities provided NOC in last 6 months	1	1	6 Monthly	Short-term		systematically for these activities.
	Number of registered entities whose gap analysis	1	1	6 Monthly	Short-term		
	not done after 3 months of registration on TCMS	1	1	C Month!:	Chart tarre		
	Number of entities not received NOC after 3 months of registration on TCMS	1	1	6 Monthly	Short-term		
	Number of active IPs	1	1	Monthly	Short-term	TCMS data	Implementation Partners (IPs) will be directly responsible for providing
Implemention	Number of active Consultants		1	Monthly	Short-term		support to entities and ensuring that

	Partnerships	Number of IPs dropped out in last 6 months			6 Monthly	Short-term		tney are ready for certification. Inus,
	. a. a. a. a.	% of IPs satisfied with Trustea training, support or	1	1	6 Monthly		IP feedback	for trustea managing IPs i.e. their
			1	1	6 monthly	Short-term		selection, training of IPs and overseeing Various activities of Trustea will lead to
		Number of entities provided NOC during last 6 months	1	1	6 monthly	Snort-term	I CIVIS data	enrollment of new IPs and they will
0.1.1.	0	Number of total entities registered for certification	1	1	6 monthly	Short-term		
Outputs	Capacitated	Average number of entities per IP	1	1	Monthly	Short-term		have adequate resources in the form consultants to support entities. IPs
	entities	Average number of entities supported per		1	Monthly	Short-term		
		% of entities satisfied with the support received from	1	1	6 Monthly		Entity feedback	support will lead to entities closing gaps for certification and receiving NOC
		Number of active CBs	1	1	Monthly	Short-term		Various activities of Trustea and
	Trustea	Number of Auditors	1	1	Monthly	Short-term	-	handholding support provided by IPs
		Number of CBs dropped out in last 6 months		1	6 Monthly	Short-term		will result in increase in certifications.
	Certifications	Number of certifications done during last 6 months	1	1	6 Monthly	Short-term		Number of CBs and their auditors may
		Number of final certificates issued during last 6	1	1	6 Monthly	Short-term		also increase with increase in number
		Total number of active certified entities	1	1	Monthly	Short-term		of certification demand. CBs should
		Total cumulative certified entities	1	1	Monthly	Short-term		have adequate capacity and resources
		% of CBs satisfied with Trustea training, support or		1	6 Monthly		CB feedback	to cater to the demand of certification.
		% of entities satisfied with the certification process	1	1	6 Monthly		Entity feedback	to cater to the demand of certification.
		Number of first time registrations of entities on	_	1	6 Monthly	Short-term		It is assumed that with the spreading
	Non-member	Number of first time entities being provided hand-		1	6 Monthly	Short-term	T CIVIS data	awareness on sustainability, new
		holding support		1	Owionthiy	Short-term		entities will also be interested in
	entities adopt improved	Number of first time entities received NOC in last 6		1	6 Monthly	Short-term		adopting sustainable practices. They
		months		1	Owieniy			would also be interested in receiving
	practices through	Number of first time entities received certification in	1	1	6 Monthly	Short-term		handholding support and receiving
	learning,	last 6 months	1		O WIGHTIN	Short-term		certification.
	replication, and	% of active certified entities able to sell to	1	1	6 Monthly	Short-term		If certified entities are able to
	supportive	responsible buyers in last 6 months						demonstrate responsibly produced tea
	Certified	Amount of trustea certified tea sold to buyers in last	1	1	6 Monthly	Short-term		they should be able to sell to more
	producers and	6 months						number of responsible buyers. The
	supply chain able	% of total tea produced by certified entities sold to	1	1	6 Monthly	Short-term		volume of responsibly sold tea should
	to demonstrate	responsible buyers in last 6 months						increase. The % of responsibly sold tea
	supply of	Number of entities registered with Tracetea		1	Monthly	Short-term	n	in the total tea sold by entities should increase. Further, 'seal on pack' which
	responsibly	Number of Tea growers registered with Tracetea		1	Monthly	Short-term		signifies verified and responsibly
	produced tea	Number of Agents/SHGs/Lead Farmers registered		1	Monthly	Short-term		produced tea, should have increased demand. More number of packers will
		with Tracetea						take seal on pack.
		Amount of tea sold using Tracetea data for	1	1	6 Monthly	Short-term		take sear on pack.
		verification in last 6 months						
		Number of packers using 'seal on pack' with trustea	1		6 Monthly	Medium-		
		verified tea in last 6 months				term		
		Amount of trustea verified tea sold with 'seal on	1		6 Monthly	Medium-		
		pack' in last 6 months				term		
		% of entities saying Trustea certification has helped	1	1	6 Monthly	Short-term	Entities feedback	
		in demonstrating sustainable tea production to the						
	1	i.						

	Number of buyers endorsing Trustea certification		1	1	6 Monthly	Short-term	Feedback surveys with	If Trustea has a relevant and credible
							stakeholders, TCMS data	code, it will be reflected by its
								increased acceptance among high
Relevant and	Approx. % of total tea produced in the country		1	1	6 Monthly			number of domestic buyers,
credible Trustea	Number of entities who received NOC in last 6		1	1	6 Monthly	Short-term		Government entities, Auction house
Code	% of entities due for renewal not applied for renewal		1	1	6 Monthly	Short-term		and traders endorsing Trustea code
Couc	No. of Government/Tea Board/Auction Houses				6 Monthly	Medium-		and asking for it from suppliers. This
	Number of countries accepting trustea certification				Yearly	Long-term		will result in increase in sale of Trus
	Number of international agencies accepting trustea				Yearly	Long-term		certified tea. With increase in dema
	Amount of tea exported using trustea certification				Yearly	Long-term		Trustea operations and revenues as
	% of certified entities saying code is relevant		1	1	6 Monthly	Short-term		well as profits from code and tea
	% of certified entities reporting that code is				6 Monthly	Short-term		verification related activities will
	Number of revenue generating partners of Trustea				6 Monthly	Medium-	TCMS reports	increase.
	Total revenue generated by Trustea (without grants)				6 Monthly	Medium-	Financial reports of Trustea	
	Total profits of Trustea (without grants) in last 6				6 Monthly	Medium-		
	Profitability of trustea: Profit/Revenue of Trustea				6 Monthly	Medium-		
	Number of IPs operating viably		1	1	6 Monthly	Short-term	Feedback of IPs	
	Number of CBs operating viably	untry	Feedback of CBs					
	Number of SAA done in last 6 months		1	1	6 Monthly	Short-term	TCMS reports, Feedback	A credible assurance system will be
Credible	% of certified entities in last 6 months for which SAA		1	1	6 Monthly	Short-term	survey with Entities	reflected by the number of assuran
assurance	Number of SAA done by Trustea officials in last 6				6 Monthly			audits done. Credible assurance
	% of entities with active certification for which SAA				6 Monthly	Short-term	n	process will ensure that certain
redible ssurance ystem	Ratio of Trustea/CB SAA done				6 Monthly	Short-term		reasonable % of certified entities a
	Number of decertified entities whose appeal			1	6 Monthly	Short-term		subject SAA. SAA will also have
	Number of active certified entities whose Internal				6 Monthly	Short-term		Trustea's direct engagement in
	Number CBs whose certified entities' SAA not done				6 Monthly	Short-term		assurance process. Entities certified
	Number of CBs who have not done SAA for over 6				6 Monthly	Short-term		all CBs being audited. The entities
	Number of entities who have not submitted IA			1	6 Monthly	Short-term		should also have confidence on the
Relevant and credible Trustea Code N N N N N To To N N N N N N N N N N N	% of entities satisfied with SAA process		1	1	6 Monthly	Short-term		process.
	Number of people receiving e-learning certificate in		1	1		Short-term	- Data from E-learning	•Understanding of Trustea code wil
Accessibility and	Cumulative number of e-learning certificates issued		1	1	6 Monthly	Short-term	platform, Data from TCMS,	reflected by the number of people
-	Total number of people trained through offline				6 Monthly	Short-term	Feedback survey with	getting trained on the code. Furthe
	Number of new entities registered on TCMS in last 6				6 Monthly		entities, IPs and CBs.	feedback of stakeholders on their
elevant and dedible Trustea ode sedible Trustea ode sedible servance set of the servan	Number of entities rejected for enrollment, based on				6 Monthly	Short-term	- Consumer sample surveys	understanding of code will give ide
	% of entities saying they do not understand the				6 Monthly	Short-term	, , ,	addition, the real demand for
	% of entities saying they understand the Code		1	1	6 Monthly	Short-term		sustainable tea in long run will com
	% of entities satisfied with their IP partners'		1	1	6 Monthly	Short-term		when the consumers understand the
accessibility and inderstanding of	% of entities satisfied with the trainings on codes					Short-term		concept of sustainable tea and the
	% of entities satisfied with Gap analysis							of Trustea in it. Thus, consumer lev
	% consumers aware about Trustea							surveys can also reveal the awaren
	% consumers aware about 'Seal on Pack'							and understanding about Trustea of
	% of consumers aware about significance of 'Seal on							among consumers.
	Number of IPs dropped out in last 6 months							•Accessibility will mean that more
	% of IPs satisfied with the training of Trustea for					_		entities register for certification, ar
	% of Consultants who say they fully understand the		1	1		+		they find the process for registration

		% of CBs satisfied with the enrollment process			6 Monthly	Short-term		and certification efficient. IPs and CBs
		% of CBs satisfied with the training of their Auditors			6 Monthly	Short-term		should also not face complication in
		% of Auditors who say they fully understand the	1	1	6 Monthly	Short-term		conducting their activities. Their
Ouctomes	Commitment to sustainable practices Environment	Existence of Board approved policies on - Commitment to Trustea Code; Policy on Ethics in certified entities	1	1	6 Monthly	Short-term	Board approved policies; evaluation of compliance process; Evaluation of data management system of entities. TCMS and Tracetea evaluation.	Outcome indicators can be measured if baseline data is available. Baseline data should be collected before the start of handholding support. Some outcome indicators can be tracked by Trustea on periodic basis, for which entities will have to make periodic reporting on those indicators. Majority of the outcome related changes will be measured through external evaluation.
		Soil test reports and data collection	1	1	. 2 years	"	Technical analysis - comparison of baseline- endline and comparison with	
	Climate resilient	Level of soil fertility - Level of N, P, K in soil	1	1	6 Monthly	Short-term	Data and records of entities	technical analysis for measuring environment impact, survey of
		Consumption of irrigation water per unit of			2 years	Long-term	Verification of certificates	stakeholders, analysis of existing reports, financial analysis of entities and Trustea. The results should be compared with Baseline and certain
		Measure of level of soil erosion			Yearly	Medium-		
		Quantity of liquid PPF used in the previous year in litres.			Yearly	Medium- term		
		Name of the bio-fertilizer in use.			Yearly	Medium-		sample of control group.
		Dose of the bio-fertilizers.			Yearly	Medium-		Sumple of control group.
		Quantity of liquid PPF used in the previous year in liters			Yearly	Medium- term		
		Quantity of non-liquid PPF used in previous calendar year in kgs.			Yearly	Medium- term		
		Quantity of non-liquid PPF used in previous calendar year in kgs	1	1	6 Monthly	Medium- term		
		Average amount of chemical fertilizers used per unit			6 Monthly	Medium-		
		Average amount of organic fertilizer used per acre of	1	1	6 Monthly	Medium-		
		Fertilizer consumption as per guidelines	1	1	. 2 years	Medium-		
		Level of emissions as per guidelines			6 Monthly	Medium-	Observations and evaluation	
	Good Natural	Practices on protection of natural and native			Yearly	Medium-		
	Capital	vegetation around plantation of certified entities			Vl-	term		
	Management	Number of workers trained in use of PPE for their			Yearly	Medium-		
		area of work in handling/ spraying chemicals Number of workers who work in handling/spraying	1	1	. 6 Monthly	term Medium-	Discussion with entities	
		chemicals			ŕ	term	Discussion with entities	
		Soil conservation practices among certified entities	1	1	6 Monthly	Medium-		
		Water conservation practices among certified			Yearly	Medium-		
		Quantity of water liters used in the factory in the previous calendar year			Yearly	Medium- term		
		Number of dwellings without adequate toilet	1	1	. 6 Monthly	Medium-		
		facilities as per legal requirements	1	1	. O WIGHTHIN	term		
		Existence of sewage treatment facilities in certified			Yearly	Medium-		
		existence of sewage treatment facilities in certified			rearry	ivieaium-		

If firewood is used for heating total kgs of firewood used in previous calendar year If fuel oil is used, total liters of fuel used for heating in previous calendar year. Method of fertilizer storage among certified entities Circular economy in the tea Industry Engagement of certified entities with other socially Industry Percentage of organic fertilizer in total fertiliser application in previous calendar year Quantity in kgs of organic fertilizer used in previous calendar year Use of other environment friendly practices among Area in hectare of afforestation in the previous calendar year Unintended environmental outcomes - Society Total power used in factory in kw in previous calendar year Certified entities are formally registered Socially Prevalence of child labour among certified entities Prevalence of child labour among certified entities All of Monthly Medium-term Weitum-term Visits and Discussion growers Visits and Discus	s with
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Daily was not day of 9 working hours poid to	
temporary workers term	
Daily wage per day paid to male temporary workers Yearly Medium-	
Daily wage per day paid to female temporary Yearly Medium-	
Daily wage per day paid to male factory workers Yearly Medium-	
Daily wager per day paid to female factory workers Yearly Medium-	
Daily wage per day of 8 working hours, paid 1 1 6 Monthly Medium- Entity data and recor	ds
permanent workers term	
Compliance with labour laws, minimum wages, PF, 1 1 6 Monthly Medium- Visits and Discussion	s with
Working condition of labour - working hours, Yearly Medium-	
Number of toilets planned to be constructed in Yearly Medium-	
current year term	
Number of toilets constructed in previous calendar 1 1 Yearly Medium-	
year	
Hygiene and hygiene related practices in 6 Monthly Medium-	
Waste disposal practices 2 years Long-term	
Amount of waste recycled 2 years Long-term	
Practices on reuse of equipment and tools Yearly Medium-	
Unintended societal outcomes Yearly Short-term Verification of entity	
Entities focus on Training and awareness of staff and labour on safety 6 Monthly Medium-On-site observations	and
safe working Only trained staff handle machines or hazardous Yearly Medium-	
environment Number of employees trained on POSH ACT in 1 6 Monthly Medium- Entity data and record	ds
previous calendar year term	
Usage of safety equipment among staff and labour 6 Monthly Long-term	
Average number of minor accidents in past 6 months 1 1 6 Monthly Long-term	
Average number of major accidents in past 6 months 1 1 6 Monthly Short-term	

		Safety equipment and features for				6 Monthly	Medium-		
		No. of staff not complying with age limits for				6 Monthly	Short-term		
		Existence of first-aid facilities		1		6 Monthly	Short-term		
		Presence of active POSH committee				6 Monthly	Medium-		
		% of women who know reporting process in case of		1		6 Monthly	Long-term		
		% of women saying they feel safe				6 Monthly		Board composition	
	Empowered	% of women in Board of certified entities		1		6 Monthly	Long-term		
	women & youth	% of women in staff		1		6 Monthly		Salary data	
	women & youth	Wage comparison across gender for same level				2 years		Onsite verifications and	
	Economy	Certified entities' initiatives towards women,				Yearly	Long-term	Entity feedback	
		children and youth development	()			,		,	
		Financial viability of entities		1	1	Yearly	Long-term	Financial reports of Trustea	
	Resilient,	Profits of Trustea (Financial sustainability of Trustea)				once in 3	Long-term	Feedback of IPs	
	economically		()			years			
	viable working		()						
	viable working	The constant state that a send are billion of the	-		4			For all and a figure	
		Financial viability and stability of IPs	\longrightarrow	1		once in 3		Feedback of CBs	
		Financial viability and stability of CBs	-	1		once in 3		Entity HR records	
	Living wage &	Average wages and salaries at different levels	-	1		once in 3		Average income of labour Survey and discussion with	
	living income	Average income of labour and other staff	-	1		once in 3	_		
		% women workers saying that wages of men and	-	1		Yearly Yearly	Medium-	Survey and discussion with TCMS data	
	A	Unintended economic consequences on growers, Volume of certified tea produced	-			•	Medium-	TCIVIS data	
	Availability of	Quantity in kg of tea produced in previous calendar	-	1	1	Yearly Yearly	Medium-		
	safe sustainably	vear	(I	1	1	rearry	term		
	produced tea	Ratio of verified : unverified tea produced by	-			6 Monthly	Medium-		
		Increase in amount of certified tea produced in a	-			6 Monthly	Medium-		
		% of certified tea target achieved for the period	-			6 Monthly		Survey with community,	
		Unintended impacts on tea industry				3 years		External Impact Assessment	
Impacts	Sector/	Number of CPs and satisfaction of CPs with Trustea				3 years	Medium-	Comparison of baseline-	Impact will be measured mostly
Impacts		code and initiatives				J years	term	endline data	through comprehensive Impact
	Landscape	Geographic expansion and adoption of Trustea Code				3 years		Comparison of data with	Assessment studies done at an interval
	Governance	Financial sustainability of Trustea				3 years		Analysis of TCMS and E-	of 3 years through independent
	A robust, credible	Diversity of stakeholders				3 years		Stakeholder surveys - CP,	external agencies.
	and self-financing	Ability of Packers to command premium on certified				3 years		Comments from other	Impact Assessment should
	verification	Relevance of Trustea code in context of the industry				3 years			involve technical analysis for measuring
	scheme for the	Participation of Trustea in Policy Making -				3 years	Long-term		environment impact, survey of
	Indian domestic	Participation of Trustea in Policy Making -				3 years	NA		stakeholders, analysis of existing
	Business	Governance of trustea - Board Composition, Meeting				3 years		External Evaluation	reports, financial analysis of entities
	Practices	Improved factory and plantation conditions				3 years	Medium-	Analysis of financial reports	and Trustea.
		High compliance of too industry with regulations				3 years	Medium-	Analysis operational data of	The results should be compared
	Buyers are able to	Improved safety records				3 years	Long-term	Performance on output and	with Baseline and certain sample of
	source and	Sustainable environmental practices				3 years	Long-term	Media reports on tea	control group. It should also involve
	producers are	National and international awards and recognition				3 years		Compliance status	qualitative data analysis.
	striving for	Positive media coverage of tea industry and Trustea				3 years	Long-term	Analysis of financial reports	
	continuous	Financial sustainability of Trustea, IPs and CBs				3 years	NA		

Management processes at IPs, CBs and Trustea					3 years	Long-term	Survey of STGs, labour and	
Improved living condition of labour and tea factory					4 years	Long-term	Survey of STGs, labour and	
staff - income levels, asset ownership, children							staff of entities; Comparison	
education level, social security level, financial							of baseline-endline data and	
inclusion, safety records, gender ratio in tea							comparison of Treatment-	
industry, gender equality in pay and wages, staff							Control group. Qualitative	
satisfaction							data.	
	Improved living condition of labour and tea factory staff - income levels, asset ownership, children education level, social security level, financial inclusion, safety records, gender ratio in tea industry, gender equality in pay and wages, staff	Improved living condition of labour and tea factory staff - income levels, asset ownership, children education level, social security level, financial inclusion, safety records, gender ratio in tea industry, gender equality in pay and wages, staff	Improved living condition of labour and tea factory staff - income levels, asset ownership, children education level, social security level, financial inclusion, safety records, gender ratio in tea industry, gender equality in pay and wages, staff	Improved living condition of labour and tea factory staff - income levels, asset ownership, children education level, social security level, financial inclusion, safety records, gender ratio in tea industry, gender equality in pay and wages, staff	Improved living condition of labour and tea factory staff - income levels, asset ownership, children education level, social security level, financial inclusion, safety records, gender ratio in tea industry, gender equality in pay and wages, staff	Improved living condition of labour and tea factory staff - income levels, asset ownership, children education level, social security level, financial inclusion, safety records, gender ratio in tea industry, gender equality in pay and wages, staff	Improved living condition of labour and tea factory staff - income levels, asset ownership, children education level, social security level, financial inclusion, safety records, gender ratio in tea industry, gender equality in pay and wages, staff	Improved living condition of labour and tea factory staff - income levels, asset ownership, children education level, social security level, financial inclusion, safety records, gender ratio in tea industry, gender equality in pay and wages, staff Long-term Survey of STGs, labour and staff of entities; Comparison of baseline-endline data and comparison of Treatment- Control group. Qualitative

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